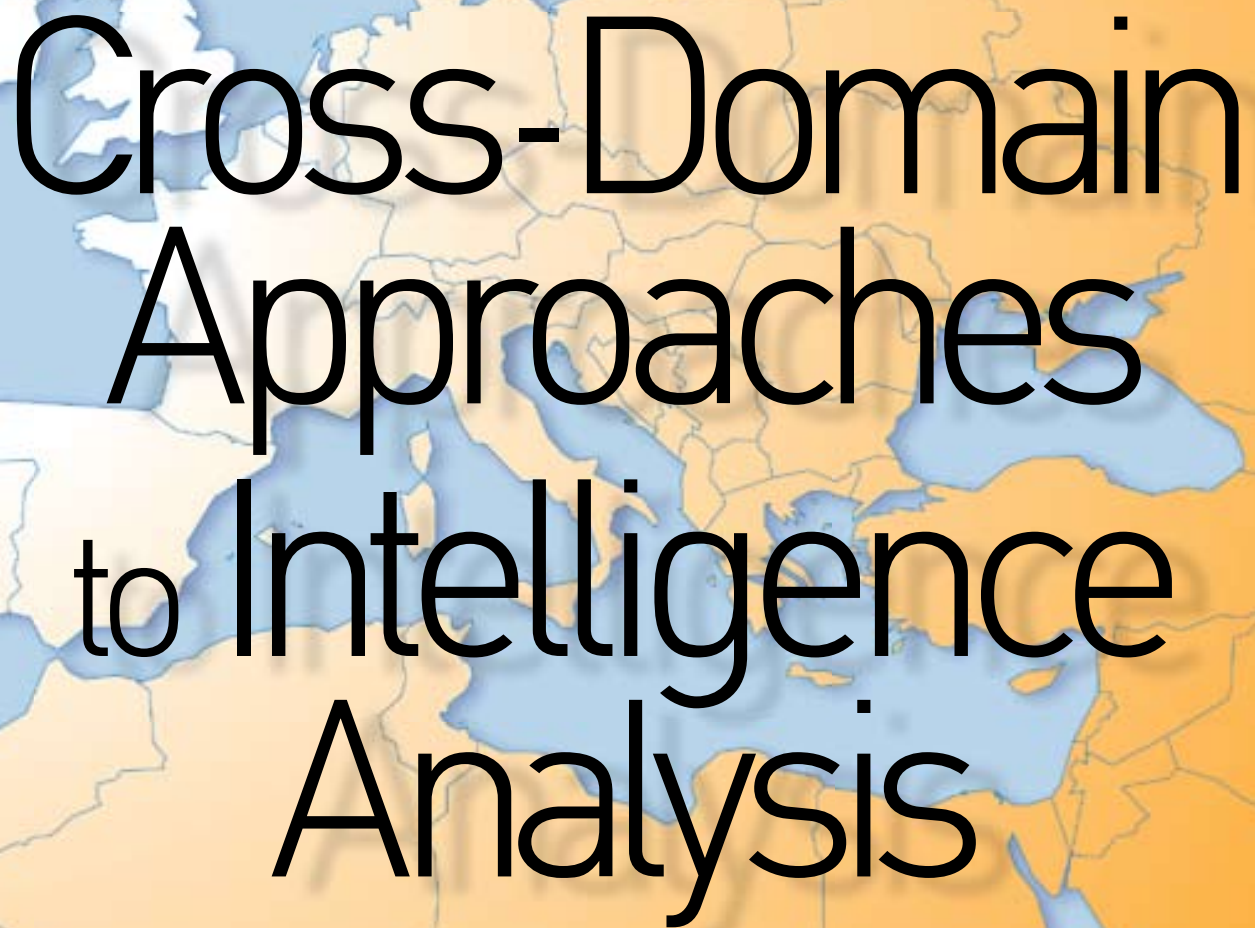


# JOURNAL *of* MEDITERRANEAN *and* BALKAN INTELLIGENCE



## Cross-Domain Approaches to Intelligence Analysis

Guest Editors: *Daniela Bacheș-Torres & Efren R. Torres-Bacheș*

**RIEAS**

RESEARCH INSTITUTE for EUROPEAN and AMERICAN STUDIES

# JOURNAL *of* MEDITERRANEAN *and* BALKAN INTELLIGENCE

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### Mission and Scope

The Research Institute for European and American Studies (RIEAS) based in Athens, Greece, publishes the Journal of Mediterranean and Balkan Intelligence (JMBI), which is an international postgraduate academic led-scholarly publication focused on the field of intelligence, counterintelligence, terrorism, counterterrorism, geopolitics and international relations. In the global society we live today, it is important more than ever to work together in order to solve our common problems. The JMBI aims to provide opportunity to young postgraduate scholar to prepare for careers in academic, government, journalism as well as in the private sector. The JMBI is committed to provide an outlet for reasoned intellectual study and the Editorial Team of the Journal hopes to ignite a blaze of future success.

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## Editor's Note

The *Journal of Mediterranean and Balkan Intelligence* is a new peer-reviewed journal that addresses a wide range of intelligence issues in the Mediterranean and Balkan region. The journal fills a significant gap in the current study and research of intelligence and is supported by the *Research Institute for European and American Studies* based in Athens, Greece. The *Journal of Mediterranean and Balkan Intelligence* offers a regional perspective of intelligence studies.

The Mediterranean and the Balkans region has assumed a key geopolitical and strategic role since the end of the Cold War, with a long tradition of intelligence spanning over 3000 years. Located at the intersection between Europe, Africa, and Asia, the region has experienced a rapid socio-political transformation over the past two decades. The dismantling of Yugoslavia, the rise of nationalism and political unrest, the Israeli-Palestinian conflict, the proliferation of weapons of mass destruction, international terrorism, religious extremism, migration, maritime security, multinational peace operations, security sector reform, the enlargement of NATO, and the EU, the rise of new regional powers, the discovery of substantial energy resources at sea and the Arab Spring revolutions are only some of the topics that have challenged conventional wisdom and increase the importance of the uses and limitations of intelligence, both for scholars and decision makers at all levels.

These transformations have radically altered the strategic landscape of the region, bringing new security challenges to both local and external actors. Governments are constantly looking for timely and accurate intelligence. Scholars and intelligence analysts need to develop a better understanding of this unstable and conflict-prone region. The *Journal of Mediterranean and Balkan Intelligence* opens a new window to the world of intelligence in this key region.

The journal encourages an interdisciplinary approach to intelligence studies and promotes analyses that use conceptual tools from all major social science discipline – notably, political science, sociology, history, law, ethics, security studies and international relations. The *Journal of Mediterranean and Balkan Intelligence* is published twice a year and invites manuscripts that offer greater intellectual diversity in intelligence-related issues. The Journal aims to serve as a medium for intelligence scholars and practitioners to exchange views on all aspects of intelligence studies and influence both scholarly debates and policy making. The articles included in the journal are based on original research. On occasion, special issues that include guest-edited collections of articles will also be published. We aim to publish articles that make a contribution to scholarship and bridge theory and practice. The *Journal of Mediterranean and Balkan Intelligence* is proud to act as a forum for intelligence scholars and practitioners from around the world.

John M Nomikos  
*Editor in Chief*

*We dedicate this issue to our mothers Gabriela and Mariana.*

*Daniela Bacheş-Torres & Efren R. Torres-Bacheş*



# CROSS-DOMAIN APPROACHES TO INTELLIGENCE ANALYSIS

Daniela Bacheș<sup>i</sup> - Torres

Efren R. Torres<sup>ii</sup> - Bacheș

*“Understanding the needs of the consumer and the sources available enable an analyst to choose the correct methodology to arrive at useful answers.”*

(- James A. Williams, LTG, U.S. Army (Ret.)  
Former Director, Defense Intelligence Agency)

## Introduction

Twenty-first century decision-making has reached the need of all-source intelligence knowledge, which requires the transfer of information between different domains. Concurrently, intelligence has evolved from being the prerogative of the Government to an instrument in the hands of the private sector, academia and even international organizations, agencies and NGOs<sup>1</sup> that turned into concomitant consumers and producers of situational awareness in real-time. These changes have led to new requirements in the intelligence analysis tradecraft that involve integration of ideas, backgrounds and perspectives, together with expertise and experience sharing to enable creative, innovative and efficient answers to present and future questions. Fundamentally, the model of cross-domain collaboration in the sciences has translated to the Intelligence

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